Dr. M. A. Ibrahimi, IAS 1978 Bihar ®

B.Sc, LLB, MBA (UK), PhD (Management), FIPED (Harvard, USA)

• Formerly:Chief Secretary (rank), equivalent to Secretary Govt. of India

Presently: Advocate, Supreme Court of India, Management Consultant, Empanelled Arbitrator

CONTACT

maibrahimi@gmail.com
maibrahimi.com
Delhi / Patna, India

QUALIFICATIONS

BSc

LLB : Advocate, Supreme Court

MBA (UK)
(British Council Scholarship, 1991)

PhD : Management

FIPED : Financial Institutions for Private Enterprises Development : Harvard University, USA, 2000
(Scholarship)

International Business Management:
IIFT ,1993

KEY COMPETENCIES

- Corporate Governance
- Public Policy & Regulation
- Industrial Strategy & PSUs
- Finance
- Risk & Compliance
- Legal & Arbitration
- Higher Education Oversight
- International Affairs
- ISO 9000 & WTO Policy

SECTORS

- Industrial Development & Manufacturing
- Textiles, Handlooms, Handicrafts & Exports
- Mining, Geology & Exploration of Natural Resources
- Infrastructure Development
- Financial Services / Banking
- Higher Education
- Tourism & Cultural Heritage
- Rural Development / Agriculture

INTERESTS

- Golf
- Yoga

PROFILE

IAS officer, 1978 Bihar cadre. Approximately 35 years of service across the Governments of Bihar and India, retiring at rank of Chief Secretary, equivalent to Secretary to the Government of India. Career spans district administration (DM of four districts besides Divisional Commissioner), state-level corporate leadership, central government Director and PSU management, university governance and principal secretary/secretary to government of Bihar, across eight departments. Post-retirement: Advocate at the Supreme Court of India, management consultant, empanelled Arbitrator, Advisor to ICCR (Ministry of External Affairs) and UPSC. Author and Writer.

CURRENT POSITIONS

Advocate, Supreme Court of India,

Empanelled Arbitrator (Indian Council of Arbitration)

Advisor — ICCR & UPSC

Indian Council for Cultural Relations (Ministry of External Affairs) and Union Public Service Commission · *Present*

VALUE PREPOSITION - BOARD DIRECTOR

Governance & Regulatory Oversight

- 35 years navigating constitutional governance, statutory compliance, and public-sector accountability across state and central governments
- Conducted national elections as Returning Officer and ECI Observer.
- Advisor, UPSC Civil Services Interview Board — selecting India's senior administrators, sharpening judgment on leadership capability.

Financial & Institutional Risk Oversight

- Chaired joint-sector companies of Birla & Modi Groups. As MD, Bihar State Industrial Development Corporation managed industries of erstwhile Bihar state.
- MD, Bokaro Industrial Area Development Authority — steered one of India's most strategically important industrial zone.
- Secretary, Institutional Finance & Programme Implementation — oversaw banks' lending to individual borrowers which enhanced living standard and provided self-employment and promoted Bihar's development programmes.

International Affairs & Diplomacy

- Advisor, ICCR (Indian Council for Cultural Relations), Ministry of External Affairs — active contributor to India's cultural diplomacy strategy
- Led India's official Goodwill Hajj Delegation to Saudi Arabia as Member Secretary (1997) — sensitive inter-governmental diplomatic responsibility
- International keynotes at Harvard University and University of Hull(UK), Hong Kong(ISO), Venice and Florence — recognised thought leader across governance and economics.

Legal, Arbitration & Compliance

- Practising Advocate at the Supreme Court of India — active engagement with constitutional and administrative law at the apex level
- Commercial and administrative Arbitrator — dispute resolution expertise in complex multi-party proceedings
- PhD in Management; ISO 9000 and WTO policy specialist; published widely on PSU governance and institutional reform.

CAREER UNDER GOVERNMENT OF BIHAR

Chief Secretary (rank)

Chief Inquiry Commissioner · *2011-2012*

- Highest rank attained in Govt. of Bihar. Presided over departmental inquiries related to top level officers of all services.

- Badminton
- Rifle & Revolver Shooting
- Foreign Travel Photography
- World Literature

MEMBERSHIPS

- ICCR, Ministry of External Affairs, New Delhi (Advisor)
- Supreme Court Bar Association
- Civil Services Officers' Institute
- India Islamic Cultural Centre
- Delhi Golf Club
- Delhi Gymkhana Club

INTERNATIONAL AWARDS

2006 World Medal of Freedom

2005 Man of the Year

2003 International Peace Prize

American Biographical Institute & United Cultural Convention, USA

BOOKS

My Experience In Governance.

The Beautiful World — Travelogue of 34 countries.

Jang-e-Azaadi ke Muslim Shohada.

Chief Editor, Bihar Manthan (Hindi daily)

– This is the ultimate rank reached by any directly recruited IAS officer before his superannuation retirement. This rank is equivalent to the rank of Secretary to the Government of India.

Secretary

Department of Institutional Finance and Programme Implementation · *2001-2002*

– Achievement in annual credit plan by about rupees 1,500 crores in 4 months and achieved bank finance to Rs. 2,300 crore under annual credit plan; raising the credit deposit ratio by 3%. Got appreciation from the then RBI governor Bimal Jalan.
– Monitored implementation of 20-point programmes across 30+ schemes spanning Co-operatives, Agriculture, Animal Husbandry & Dairy & Fishery, Education, Health & Family Welfare, Food & Civil Supplies, Industry, Welfare, Environment & Forest, Energy, Rural Development, Urban Development, and Minor Irrigation.

Mines Commissioner-cum-Secretary

Department of Mines & Geology · *2002–2004*

– Took initiative for revamping the department and streamlining its regulatory framework.
– Framed Bihar Minerals (Prevention of Illegal Mining, Transportation and Storage) Rules 2003 to regulate installation and operation of stone crusher units — boosting supply of stone boulders and chips to national highway construction, PM Road Scheme, rail and road bridges, housing, and other development activities.
– Annual revenue collection was doubled during 2003–04.
– Took up with the Ministry of Mines, Government of India for commercial exploration of Magnetite and iron ore sites.
– Facilitated signing of a Product Sharing Contract between the Ministry of Petroleum, Government of India and Cairn Petroleum Energy Company (UK) on 6 February 2004 for exploration of petroleum and natural gas in the Ganga Valley Basin of Bihar.

Principal Secretary, Minority Welfare · *2004–2006*

– Prioritised construction of 100-bed hostels for minority community students at all district headquarters; completed eleven hostels during tenure with eight more in advanced stages of completion.
– Completed the Mother Teresa Hostel (Patna University) — the only women's hostel for minority students — and completed Haj Bhavan before Hajj 2005.
– Revived Bihar Urdu Academy and Bihar Bangala Academy by securing government grants; both institutions became operationally active under his tenure.
– Under regular monitoring, Bihar State Minority Finance Corporation financed entrepreneurs.
– Provided effective administrative support to Bihar State Minority Commission.
– Received appreciation from the National Commission for Minorities for implementing its recommendations.
– Monitored implementation of the Prime Minister's 15-Point Programme across Bihar.
– Initiated survey and simultaneous computerisation of encroached Waqf properties; planned digitisation of Sunni Shia Waqf board records on official websites.
– Organised visits to Bihar by two high-level central panels: the National Commission for Religious and Linguistic Minorities (Justice Rangnath Mishra, retd. Chief Justice of India) and the Prime Minister's High Level Committee (Justice Rajinder Sachar).

Divisional Commissioner, Bhagalpur Division · *1999–2001*

– Headed divisional administration overseeing development, law and order, disaster management, and election supervision across multiple districts.
– Oversaw all-round development across Bhagalpur division: rural roads, schools, housing for the rural poor, bank loans to weaker sections.
– Personally drove completion of Vikramshila Setu (road bridge over Ganga), inaugurated by CM on 26 July 2001 — joining the two banks of Bhagalpur district and connecting northeast Bihar, Nepal and Bangladesh.
– Promoted Bhagalpur silk industry through coordination with Central Silk Board, Indian Silk Industries Export Corporation and Development Commissioner (Handloom); boosted production and exports.
– Restored communal harmony in post-1989-riot Bhagalpur; citizens of all communities publicly honoured Dr. Ibrahimi for lasting social peace.
– Formally appreciated by Road Construction and Rural Development departments, Government of Bihar.

Vice-Chancellor (Additional Charge)

Tilka Manjhi Bhagalpur University · *2000-2001*

– Held the longest tenure of any VC/VC-in-charge at Bhagalpur University — more than one year, at an institution noted for political turbulence and communal sensitivity.
– Stabilised academic governance and brought discipline to a deeply politicised teaching faculty.
– Was awarded Best University and Best Vice-Chancellor performance Awards 2000 by the Chancellor-cum-Governor of Bihar.

Secretary, Tourism

1992–1993

– Implemented the Overseas Economic Co-operation Fund (OECF) scheme of Japan for development of roads, drinking water infrastructure, and electricity supply at Buddhist heritage centres of Bihar.
– Coordinated tourism development initiatives to promote Bihar's cultural and religious heritage destinations.
– Awarded 3-star status to a Patna hotel.
– Streamlined functioning of hotels under. Under BSTDC for higher profit.

Chairman, Sone Command Area Development Agency (SCADA) · *1999,2006*

– Served as Area Development Commissioner-cum-Chairman under Special Agriculture Development programme.
– Implemented schemes for all-round rural and agricultural development across the Sone river command area.

- Oversaw modernised farming operations at SCADA-owned agricultural farms; coordinated farmer training and extension services.
- Distributed new seed varieties developed by the Indian Council of Agricultural Research (ICAR) to farmers through SCADA.
- Constructed village irrigation channels and introduced bio-fertiliser programmes.
- Conducted training programmes for women through agriculture science centres, enabling generation of additional household income.

District Magistrate & Collector

- **Siwan** (1984 - 1986)

- Built rural roads, several dozen schools, girls' high schools; organised credit cards for people below poverty line.
- Vikas Yatra: conceptualized and led district-wide "Vikas Yatra" field inspections to accelerate rural development and strengthen administrative accountability where regular surprise visits to villages, schools, hospitals, welfare centres, etc was conducted to assess service delivery and scheme implementation. Along with review of performance of district-level officers across various sectors enhancing administrative accountability and interdepartmental coordination at the grassroots level.

- **Bhojpur** (1989)

- Tackled active Naxalite and Ranveer Sena armed conflict;
- Issued ban order on carrying weapons (licensed and unlicensed) in public; launched arms-verification drives which brought a lot of law and order in the city
- Instrumental in mitigating the communal tension in Arrah during the Sheela Rath
- Continued Vikash Yatra for all round development of district.

- **Munger and Jamui** (1991)

- Successfully managed parliamentary elections in politically sensitive constituencies under close supervision of the Election Commission of India.
- Led large-scale election operations, including polling, repolling, security coordination, logistics management, and vote counting across hundreds of polling stations.
- Resolved operational bottlenecks by establishing efficient communication networks between district administration, state government, and Election Commission authorities.
- Continued Vikash Yatra for all round development of district.

Managing Director

Bihar State Industrial Development Corporation (BSIDC) · *1993-1994*

- Ex-Officio Chairman of 9 joint-venture companies with the Birla, Modi and Lurgis (Germany) groups.
- Drove industrial investment and joint-sector development across Bihar.
- Led Bihar's premier state industrial development corporation, overseeing large-scale public sector enterprises, joint ventures, and industrial development initiatives across erstwhile Bihar state.
- Pioneered discussions on industrial restructuring, modernization, and transparent disinvestment of non-performing public sector undertakings to improve efficiency and competitiveness.
- Identified and addressed governance failures, financial irregularities, and conflicts of interest within public-sector and joint-venture enterprises.
- Protected government interests in joint-sector companies through rigorous financial scrutiny, contract oversight, and stakeholder negotiations.

Worked closely with industrial leaders, financial institutions, and government agencies to promote industrial growth and investment.

Managing Director

Bokaro Industrial Area Development Authority (BIADA) · *1982-1983*

- Led development of Bokaro Steel City's industrial zone — one of India's key heavy-industry clusters.
- Coordinated with major public sector enterprises including Bokaro Steel Plant for promotion of ancillary industries and urban development issues.

Director, Panchayati Raj

Rural Development Department · *1986–1987*

- Led implementation of Panchayati Raj institutions and rural governance programmes across Bihar.

Director & Additional Secretary, Labour, Employment & Training. · *1987–1988*

- Administered state-level policy and programmes across labour welfare, employment generation, and vocational training sectors.

Director, Urban Poverty Alleviation

Urban Development Department · *1983–1984*

- Directed programmes targeting urban poverty reduction and livelihood support for economically weaker sections in Bihar's urban centres.

Sub-Divisional Officer

Samastipur and Danapur · *1980–1981*

- Samastipur (1980): took charge on 7 Aug 1980; immediately managed flood relief — organised boats and relief material; laid foundation of Blood Bank through Indian Red Cross Society membership drive.
- Danapur (1981): administered a muffasil sub-division adjacent to Patna cantonment. Managed security for filming of Richard Attenborough's 'Gandhi' at Koilwar bridge.

CAREER UNDER GOVERNMENT OF INDIA

Director, Ministry of Textiles

Government of India · *1994-1999*

- Played a key role in formulating and implementing national textile policies, industrial modernization programmes, and export promotion strategies for one of India's largest employment-generating sectors.
- Formulated a turn-around plan for revival of sick mills of National Textiles Corporation, British India Corporation, National Jute Manufactures Corporation Ltd., etc.
- Boosted the development, marketing, export in the fields of textiles, wool, jute, art-silk and man-made textiles, power loom, handicrafts, computer-aided design centres, etc.
- Interacted with International Jute Organisation, FAO and UNDP Jute Programme, and processed and monitored various schemes for the development of jute
- Additionally, coordinated formulation of annual plans and ninth five-year plan for entire textile sector of India. Strengthened development programmes benefiting weavers, artisans, handloom workers, and economically weaker sections dependent on the textile sector.

Managing Director, Central Cottage Industries Corporation of India Ltd. (CCIC)

Ministry of Textiles, Government of India · *2006-2010*

- Headed India's apex national institution for handlooms, handicrafts and cottage industries.
- Reformed procurement and governance systems by reducing dependence on middlemen and introducing direct sourcing from artisans and weavers..
- Established and expanded major CCIC showrooms, including opening India's first airport-based handloom and handicrafts showroom at Mumbai Airport.
- Opened CCIC's first overseas showroom in Copenhagen, Denmark, creating direct access to Scandinavian markets for Indian handicrafts.
- Founded and promoted the Cottage Art Gallery in New Delhi, showcasing traditional Indian art forms from across the country. Organized exhibitions for traditional artists and promoted cultural preservation through the display of regional paintings, tribal art, and handicrafts.
- Improved CCIC's commercial performance during a period of global recession through product diversification, marketing initiatives, and operational reforms.
- Strengthened India's cultural diplomacy by hosting international delegations and promoting Indian heritage, crafts, and handlooms to global audiences. Represented India at export-promotion missions in Venice and Florence, Italy (1996) to develop European markets for Indian handicrafts and textiles.

SELECTED INTERNATIONAL ENGAGEMENTS

- Innovation in Government — *Harvard University, USA, 2008*
- Opportunities for European companies in Indian textiles — *Venice & Florence, Italy, 1996*
- ISO 9000 in India — *Hong Kong, 1995*
- Conflict resolution in the workplace — *University of Hull, UK, 1992*
- India's glory and cultural heritage — *University of Hull, UK, 1991*
- BBC interview — Development Programmes in India — *London, UK*
- Member Secretary, Goodwill Hajj Delegation, Govt. of India — *Saudi Arabia, 1997*

INTERNATIONALFOOTPRINTS- 34COUNTRIES

Europe (14) UK · France · Germany · Italy · Switzerland · Austria · Belgium · Holland · Spain · Denmark · Sweden · Turkey · Monaco · Russia

Asia & Middle East (16) · Nepal · Japan · Hong Kong · China · Singapore · Malaysia · Thailand · Saudi Arabia · UAE · Oman · Bahrain · Qatar · Uzbekistan · Egypt · Israel · Palestine

Americas (2) USA · Canada

Oceania (2) Australia · New Zealand

*Travelogue **'The Beautiful World'** released by H.E. Vice President of India*

Missions of Life:

1. **Hindu – Muslim Unity.**
2. **Campaigner for World Peace**
3. **Become good human beings to make the world a good place to live in.**
   To become good human being :
   i.Obey law of the land, ii. Uphold moral value of society and
   iii. Follow true teachings of your religion.